

ANNUAL REPORT 2015



**HUMANITARIAN
COALITION** 



CARE



OXFAM
Canada



OXFAM
Québec



PLAN
INTERNATIONAL



Save the Children

Together saving more lives

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MESSAGE FROM THE CHAIR OF THE BOARD AND EXECUTIVE DIRECTOR

Ottawa Summer 2016

Despite its short history, the Humanitarian Coalition, guided by its collaborative approach, continues to change the way Canada (including Canadians, the government and the private sector) supports responses to people affected by humanitarian disasters around the globe.

2015 highlighted once again the desire from Canadians to see more co-operation and togetherness to ensure an increase in the impact of Canadian humanitarian responses with a simultaneous reduction in administrative costs.

Canadians everywhere generously donated in 2015 so our member agencies could respond quickly to the Nepal Earthquake in April and then again when the Syrian Refugee Crisis reached the breaking point in September.

These were two entirely different disasters, one sudden and unexpected and the other a protracted and ongoing human tragedy. However, both elicited compassion, generosity and support.

The heartbreaking images of three-year-old Syrian refugee Alan Kurdi washed ashore on a Turkish beach embodied the immense needs of civilian victims of the Syrian war and brought to light the unprecedented global refugee crisis, the likes the world has not seen since World War II.

Through these two appeals- and in between - the Humanitarian Coalition continued to expand our engagement with Canadians, but also increased and continued to build strong relationships with the private sector and the government to help us better assist disaster survivors.

Working with the Conference Board of Canada, we commissioned a study on cross-sector collaboration, to identify ways in which the humanitarian sector and the private sector can work together to maximize their efforts to save more lives. The findings from this study will forge stronger ties with the private sector to improve responses to international disasters.

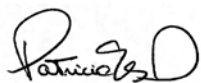
Finally, in September we finalized a new funding mechanism with Global Affairs Canada to respond to smaller-scale disasters. Following an 18-month pilot project, the Canadian Humanitarian Assistance Fund (CHAF) was extended for three years, with a contribution of \$9.5 million from the federal government.

This unique program allows our member agencies, present in more than 130 countries worldwide, to provide timely and effective emergency aid when it is needed the most, in the immediate days following a disaster.

These initiatives all bear the Humanitarian Coalition hallmark: collaboration. They have allowed us to increase our capacity and capabilities to support the most vulnerable.

But we believe we have not yet reached the full potential of what we can achieved by uniting together all of Canada's leading humanitarian aid organizations, corporations, governments and Canadians at large to increase the effectiveness of our responses and assist disaster survivors.

Over the next year, we will continue to reach out, to build relationships, and together, we can and will save more lives.



Patricia Erb, Chair
Board of Directors



Nicolas Moyer,
Executive Director

PRESENTING THE HUMANITARIAN COALITION

The period covered by this annual report falls under Strategic Plan 2014-18. The main objectives of this period are successful and high quality fundraising appeals to bring assistance to the survivors of major international humanitarian disasters; program expertise and innovation to support improved humanitarian outcomes; and operational resilience. We aim to change the way Canadians donate for emergencies, and ultimately, to succeed in getting more assistance to the survivors of disasters than was previously possible.

MISSION STATEMENT

The Humanitarian Coalition strives to maximize Canadian fundraising efforts in support of members' assistance programs for the survivors of international humanitarian disasters. By working together, the members seek to increase the awareness of needs, reduce the duplication of costs and take the guesswork out of giving for Canadians.

WHO WE ARE

The Humanitarian Coalition brings together Canada's leading aid agencies to finance relief efforts in times of international humanitarian crises: CARE Canada, Oxfam Canada, Oxfam-Québec, Plan International Canada and Save the Children Canada.

As a joint Canadian approach to humanitarian response, the Humanitarian Coalition is a "one-stop-shop" for all Canadians during times of international humanitarian crises.

The five member agencies of the Humanitarian Coalition work together to reduce unnecessary competition, inform the public on humanitarian needs, increase the impact of Canadian humanitarian responses and reduce administrative costs.

The Humanitarian Coalition is accountable to its member agencies through the Board of Directors. It is managed on their behalf by the Secretariat led by the Executive Director. The member agencies also contribute directly to the management and oversight of the collective initiative through staff participation in different standing committees with respective strategic priorities.

BOARD OF DIRECTORS



Gillian Barth,
President and CEO,
CARE Canada



Julie Delahanty,
Executive Director,
Oxfam Canada



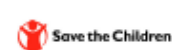
Denise Byrnes,
Executive Director,
Oxfam-Québec



Caroline Riseboro,
President and CEO,
Plan International
Canada



Patricia Erb,
President and CEO,
Save the Children
Canada (Chair)



SECRETARIAT

Executive Director: Nicolas Moyer

Appeals and Fundraising Manager: Rania Cotran

Programs and Operations Manager: Marine de Clarens

Communications: Yosé Cormier

Web Administrator/Graphic Designer: Caio Fernandes

Finance and Administration Officer: Anne Butler

Private Sector Partnerships: Marie-Eve Bertrand

HOW WE WORK

We respond together to major humanitarian disasters and emergencies that cannot be dealt with by the usual humanitarian relief operations within affected countries.

The member agencies work together when humanitarian disasters strike to eliminate unnecessary competition, reduce the duplication of fundraising costs, and inform the public on the needs of survivors. Our objective is to work together to get more help to those who need it most.

Because the Humanitarian Coalition exists to respond to international humanitarian emergencies, our resource requirements can vary significantly from year to year in accordance with the unpredictability of disasters and related appeals. Overall results also vary from one appeal to another, both in terms of costs and revenues.

The Humanitarian Coalition is not in constant appeal mode, but its members expect it to be able to deliver a national-scale fundraising appeal when a major disaster strikes and humanitarian assistance is needed. We mitigate the risks associated with revenue unpredictability by limiting the number of fixed costs we incur, relying on outsourced support during appeals and maintaining a financial reserve. In essence, we have developed an accordion style structure whereby the Humanitarian Coalition can rapidly expand its activities during emergency appeals.

The administrative work required between appeals is performed by a skeleton Secretariat staff and funded in large part by the annual contributions of our member agencies.

Membership in the Humanitarian Coalition is open, but limited to registered Canadian charities with established expertise and capacity in international humanitarian response.

CODES AND STANDARDS

The member agencies of the Humanitarian Coalition abide by a number of codes of conduct, including the Sphere Project's Humanitarian Charter and Minimum Standards in Disaster Response, the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGOs) in Disaster Relief, the Standards in Humanitarian Accountability and Quality Management from the Humanitarian Accountability Partnership (HAP), the People in Aid Code of Good Practice, and the Canadian Council for International Cooperation's Code of Ethics and Operational Standards.

THE JOINT APPEAL MODEL

The Humanitarian Coalition is a member of the **Emergency Appeals Alliance (EAA)**, comprised of several aid agency coalitions who work together to respond to humanitarian emergencies around the world.

The pooling of fundraising resources among humanitarian aid agencies is a concept that was implemented decades ago in the United Kingdom (Disaster Emergency Committee) and later in Belgium, Germany, Italy, Japan, the Netherlands, Sweden, and Switzerland. Together, they form the EAA, the first global humanitarian aid initiative of its kind. The group meets once a year to discuss shared experiences and innovative ideas for joint action.

<http://www.emergency-appeals-alliance.org/>



OUR PARTNERS

The private sector plays an increasingly crucial role in humanitarian responses. Over the years, this has led to the creation of the Humanitarian Coalition's **Rapid Response Network**. This group of corporate partners contribute time and resources, each in line with their particular capacity, to provide aid to those most in need following an emergency. Without their support, our appeals would not be nearly as successful.

The private sector is a key player that helps us spread the word and find new donors when we launch an appeal. We are constantly reaching out to and attracting new corporate and media partners and all our partners are essential to our success. Their number continues to grow.

Rapid Response Network in Action

- Broadcasters, including Bell Media, Shaw Media, CBC Radio-Canada and Rogers TV run free radio and television ads.
- The Globe and Mail, Metro Newspapers, Le Devoir, L'actualité, iPolitics, The Chronicle Herald, MacLeans, Hill Times and National Newswatch provide free space ads.
- eBay Canada and other popular online portals post our banners on their respective home pages.
- PayPal Canada waives transaction fees for selected appeals.
- 20 Vic Management and PATTISON Onestop help us raise awareness of crises by putting up our posters and out-of-home digital ads.
- RONA organized an employee engagement campaign during the Nepal earthquake response.
- The Canadian Advocacy Network (CAN) raised funds for the Nepal Relief efforts and helped secure free placement in various media outlets.



2015 EMERGENCY RESPONSES



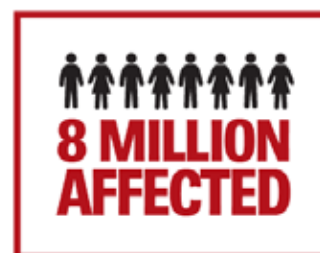
On April 25 and May 12, two devastating earthquakes struck Nepal. More than 7,000 people died, thousands more were injured, and over two million children were affected. The Humanitarian Coalition and its member agencies responded by launching a joint national appeal.

OUR AGENCIES IN ACTION

With long-standing presence in Nepal, the member agencies of the Humanitarian Coalition were on the ground from day one, assessing the situation and assisting survivors. The task was daunting, but years of experience in the region and solid partnerships with local organizations meant that our agencies were quickly able to make a tangible impact.

They provided a wide range of emergency items and services, such as shelters, blankets, clean water and sanitation supplies, water storage units, food, medical aid, baby kits, and other essentials.

Because children and pregnant women are particularly vulnerable in the aftermath of natural disasters, special attention was given to their nutrition needs and to protection measures.





EXAMPLES OF ACTIVITIES

With the Humanitarian Coalition funds, members supported the earthquake-affected areas through activities such as:

- Organizing cash-for-work activities for community rehabilitation
- Distributing emergency food assistance
- Distributing tarpaulins, baby packs, clothing, blankets, caps, undergarments in the camps.
- Providing shelter and protection to children and their families.
- Providing timely and appropriate sanitation facilities, safe drinking water kits and hygiene kits.
- Setting up temporary learning centres.
- Providing psychosocial support, informal education and life skills.
- Training female community health volunteers and health care workers.
- Providing employment opportunities to rebuild and restore community areas of infrastructure.

PROGRAMS FUNDED PROVIDED BY HC SECTOR

42%



LIVELIHOOD

27%



SHELTER & HOUSEHOLD ITEMS

8%



FOOD SECURITY

4%



GENDER BASED VIOLENCE

17%



WATER & SANITATION

2%



PHYSICAL SECURITY

REACHING OUT TO THE PRIVATE SECTOR

During the Nepal earthquake response, we teamed up with **Canadian Businesses for Social Responsibility** to reach out to the private sector in Canada and discuss the earthquake impact, the needs on the ground, how our members were helping and how the private sector could help.

This first update led to the Humanitarian Coalition and CBSR signing a formal agreement to conduct Private Sector Update Calls when future appeals are launched.



CORPORATE PARTNER PAYPAL GETS INNOVATIVE

Over the years, more of your donations reached people in need thanks to our corporate partners. For instance, PayPal reimbursed all transaction fees for major disaster relief and recovery funds donated to the Humanitarian Coalition. During the Nepal Earthquake response, PayPal took it a step further by rallying their assets quickly and providing valuable support.

Within 24 hours, they exclusively featured the Humanitarian Coalition on the PayPal Canada website with a powerful call to action to encourage Canadians to donate and make a difference. Nearly 900,000 people visited PayPal's website between April 25, 2015 and June 1, 2015. Their efforts helped harness a greater awareness and support for the Humanitarian Coalition.

REVIEW OF THE NEPAL EARTHQUAKE RESPONSE

The Humanitarian Coalition conducted an in-field final review of its members' projects in Nepal. Such reviews reflect the Humanitarian Coalition's commitment to program quality and accountability.

The focus of this review was to give voice to people who had received assistance, to let them share their experiences. As such, focus groups and individual conversations were conducted, and people were given the opportunity to share their thoughts on camera.

Some examples of what the review team heard include:

Some people do not believe that women can be masons. We do!

A participant in masonry training says that some people still do not believe that women can be masons. She does and will prove it.



We need to be prepared

This manager of a partner organization talks about the need for preparedness, within organizations (e.g. having rosters, funds) and outside them (e.g. with response plans).



We are already working on the learning

This program manager explains how his team has already begun implementing lessons learned from the review.



Read the full report, which includes interviews with beneficiaries and on-the-ground staff:

<http://humanitariancoalition.ca/sites/default/files/publication/nepal-report-final.pdf>



SYRIA REFUGEE CRISIS

The conflict in Syria began as a peaceful uprising in 2011, but subsequently descended into a violent conflict which has been now lasting for over 5 years. In September, images of Alan Kurdi, a three-year-old Syrian refugee who drowned crossing the Mediterranean Sea, made global headlines, drawing international attention to the crisis. Backed by a Government of Canada matching fund campaign, the Humanitarian Coalition launched an appeal, raising funds to help Syrian civilians whose lives have been shattered by this war.



**16
MILLION
AFFECTED**



**\$3.7
MILLION
RAISED**



OUR AGENCIES IN ACTION

Since the onset of the conflict, Humanitarian Coalition members (CARE Canada, Oxfam Canada, Oxfam-Québec, Plan Canada and Save the Children Canada) have been on the ground in Syria and neighbouring countries dispensing vital supplies such as emergency shelter materials, drinking water, food, winter clothing and cash grants.

They were also able to provide safe spaces for children, counselling and psychosocial support, and create improved access to formal and non-formal education in a safe learning environment for school-aged children.



EXAMPLES OF MEMBER ACTIVITIES

- Supporting refugees crossing Serbia and East-Croatia, which were being used as transit countries as they try to reach Western Europe. Attention focused on the needs of women and children.
- Offering cash support and hygiene kits, and delivering public health promotion and protection activities to refugees in Jordan.
- Distributing winterization kits (coats, gloves, sweaters, etc.) in Northeast Syria, thus providing immediate lifesaving relief for children and their families.
- Providing education, child protection, financial support to supplement rent and basic household needs, water, sanitation and hygiene programs, and psychosocial support for refugee children to deal with emotional or psychological traumas in Egypt.

PROGRAMS FUNDED BY SECTOR



FOUNDATIONS LAUNCH A CHALLENGE

The LesLois Shaw Foundation, in conjunction with the Sprott Foundation, approached the Humanitarian Coalition with a novel idea: encourage other Canadian foundations to come together as a movement and support the Syrian Refugee Crisis.



They proposed to match donations and challenged other foundations to support this crisis.

Together, they launched a \$50,000 matching fund. It was the first time the Humanitarian Coalition collaborated on a matching fund with a private donor.

The impact in terms of our fundraising efforts was immediate, with funds matched in one day. The leadership from the LesLois Shaw Foundation and the Sprott Foundation was instrumental in this matching campaign's success.



SUPPORTER PROFILE:

Vietnam refugee leads fundraising event for Syrian refugees



The Families In Deed Committee were, left to right, Maria Renzella (treasurer/project manager), Brenda Jasmin (co-chair), Binu Dhindsa, Thao Choi (chair), Mary Chan, Karen Sue-A-Quan, Carolyn Hidalgo. Missing Lyndsay Jenkinson and Ulana Gorgi.

When Oakville, Ontario resident Thao Choi saw the picture of Alan Kurdi, face down on a Turkish beach, she knew she had to take her feelings of sadness and turn them into action.

Mrs. Choi was a Vietnamese "boat person", escaping Communist Vietnam and dreaming of a better life in 1980.

"I know what it feels like, being in a refugee camp and hoping for something better. The grey blankets, the little food supply for a whole week that could fit into a size of the shoes box... those were the things that helped me to survive and to think of what a generous, kind and caring world there was out there," says Ms. Choi.

Mrs. Choi worked with a group of Oakville moms who wanted to take action. Together they organized a special fundraising New Year's Masquerade Charity Gala in January 2016 in support of the Syrian Refugees, and raised \$22,000.

The group chose the Humanitarian Coalition specifically because its member agencies were helping refugees outside of Canada. The Government of Canada matching fund and the fact that 85% of money raised goes directly to the cause were also factors in the group choosing the Humanitarian Coalition.



PROVIDING SUPPORT FOR SURVIVORS OF SMALLER DISASTERS



Global Affairs
Canada

Affaires mondiales
Canada

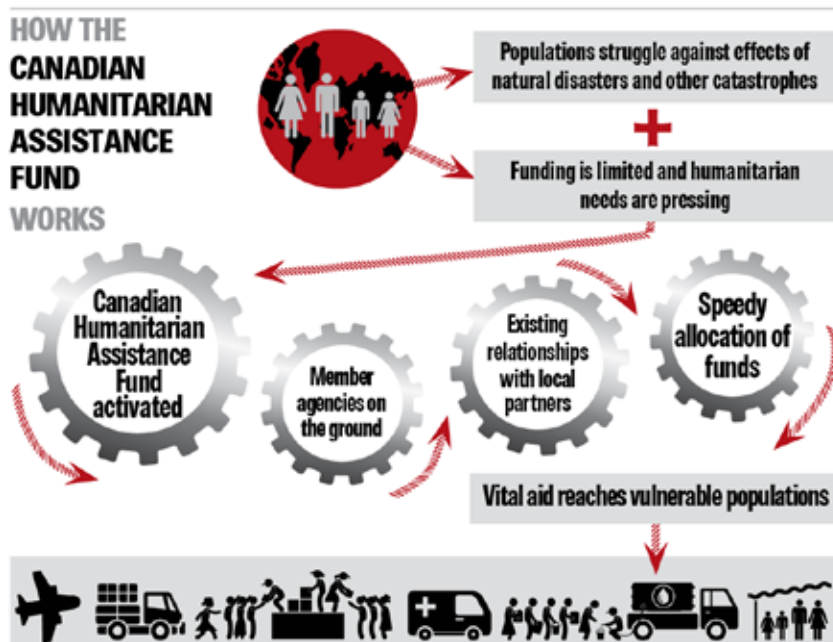
Following a successful 18-month pilot phase, the Canadian government extended its funding to the **Canadian Humanitarian Assistance Fund (CHAF)** in September 2015 for an additional three years with a total budget of \$9.5 million.

This fund is an innovative humanitarian mechanism between Global Affairs Canada, the Humanitarian Coalition and its member agencies. It allows the member agencies to respond quickly and help people affected by smaller-scale, rapid-onset disasters, which receive very little global media attention, where there are unmet needs and/or gaps and where assistance is particularly difficult to finance.

With their collective presence in over 140 countries, the Humanitarian Coalition member agencies are

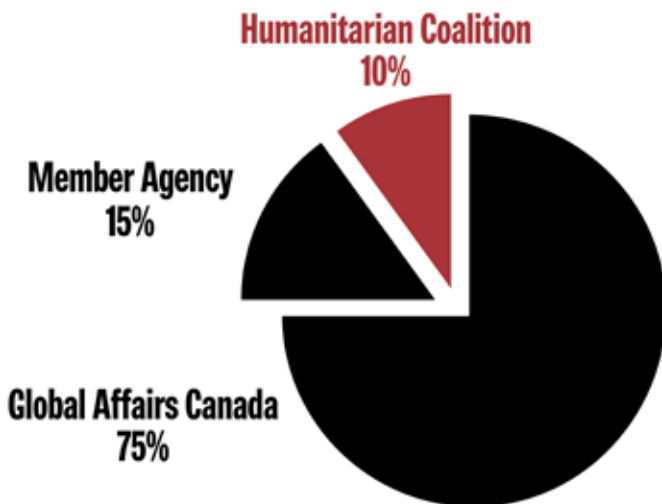
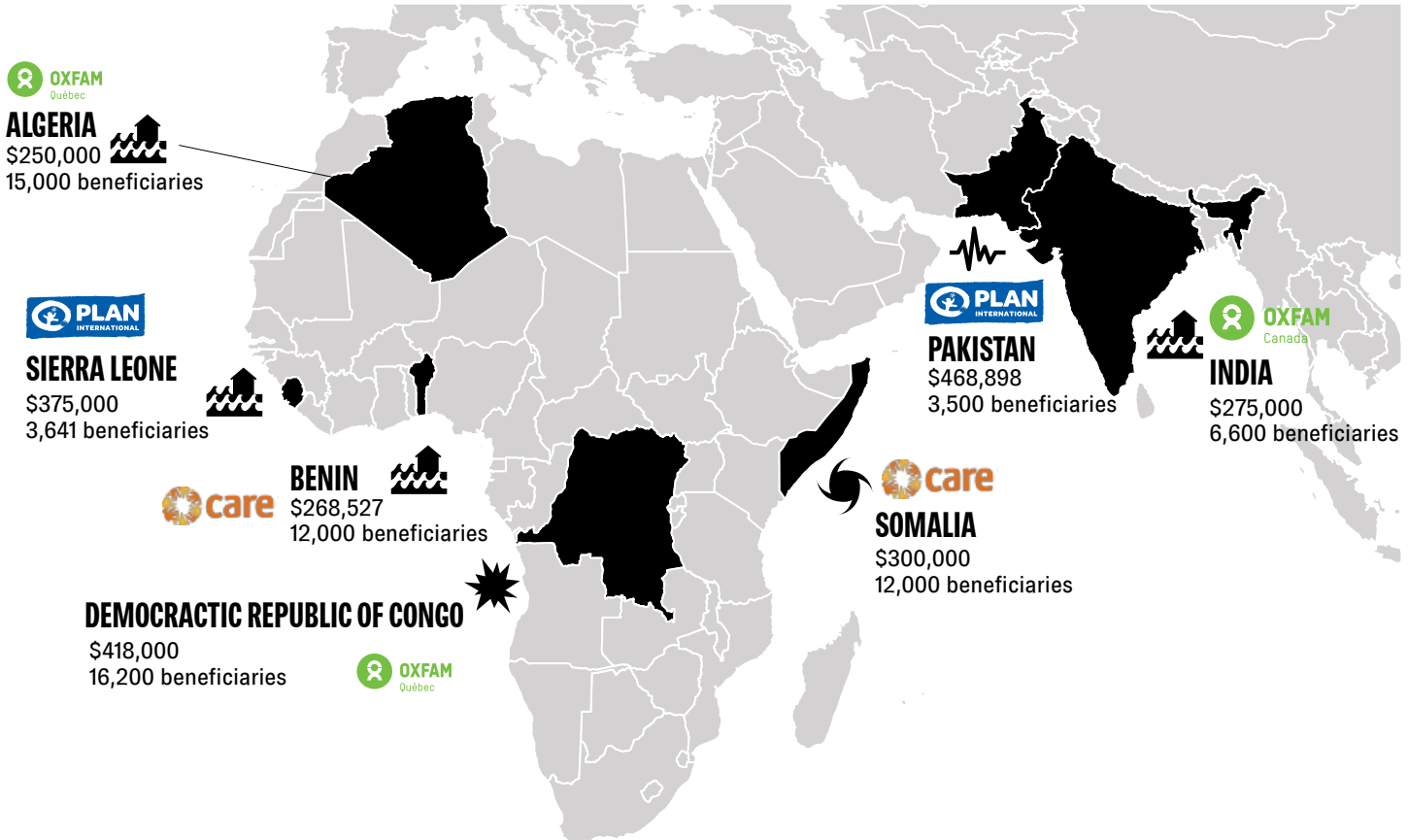
often already present in disaster areas and are able to leverage their local knowledge, community-level relationships, and program capacity to respond quickly once resources can be mobilized.

Projects funded through this must significantly contribute to improved physical security; improved or maintained health; and/or improved or maintained household or community livelihoods.



BY THE NUMBERS

1 earthquake 1 conflict 4 floods 1 cyclone



2.8 million total
 (\$2.1 million from Global Affairs Canada)
Funds allocated

Global Affairs Canada / Affaires mondiales Canada

Approximately 80,000
 Number of people reached

CROSS-SECTOR COLLABORATION

Recent global trends show that disasters are more frequent and affect more people than ever. Adaptability, innovation and ingenuity are paramount in responding to these crises.

Leading humanitarian agencies and governments ensure rapid and effective delivery of life-saving programs when needed, but more and more, the private sector is also helping.

The immense resources of the private sector are a welcome contribution in emergencies, and greater coordination can lead to capitalizing on the three sectors' complementary sets of skills and expertise.

The Humanitarian Coalition is exploring new avenues of discourse, identifying common objectives, and searching for innovative collaborative opportunities between the private and humanitarian sectors.

Understanding each other

In 2015, with funding from the Government of Canada, the Humanitarian Coalition completed a one-year initiative to advance Canada's humanitarian leadership through cross-sector collaboration.

The objective was to understand what is needed to improve effectiveness and cross-sector collaboration in times of international disasters, and what the current barriers are to developing partnerships.

Working with the Conference Board of Canada, the


Humanitarian Coalition completed a [research project](#), which included reaching out to more than 70 corporations and NGOs across the country. Even before the final report was published, the Humanitarian Coalition began increasing advance planning efforts, working with the private sector before emergencies strike in order to unlock the potential of private sector partnerships.

Successful partnerships lie in continued and constant communications, in knowing and understanding each other.

Key findings from research project

- 70% of private sector respondents supported at least one international disaster response in the past five years.
- Greater collaboration would contribute to more effective and efficient responses.
- Relationships between companies and humanitarian organizations are limited.
- Appetite for a more concerted effort to strengthen support and improve response times.
- Only 25% of private sector respondents have a formal plan for international disaster response.



 Global Affairs Canada / Affaires mondiales Canada

 The Conference Board of Canada

ACCOUNTABILITY

For each allocation to our member agencies, the Humanitarian Coalition monitors their respective progress in making effective use of the funds, and checks expenditures against their budget forecasts.

During and after a response to a disaster or crisis, the ability and willingness of our member agencies to conduct joint evaluations is unique to the Humanitarian Coalition.

Indeed, for large appeals, we commission real-time and final evaluations, the findings of which guide our member agencies as they continue to improve and adapt their response mechanisms.

As soon as they become available, evaluation reports are

shared with peers in the humanitarian sector and posted on our website in English and French.

Our Program Monitoring and Evaluation framework supports our work on transparency, accountability, learning, and capacity building during and after the emergency responses we fund.

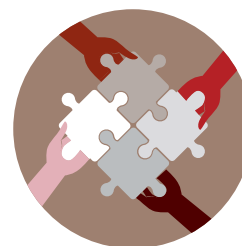
Following the Nepal earthquake, we worked with our British counterparts, the Disasters Emergency Committee, on a four-month review.

By working with other members of the Emergency Appeals Alliance, we are able to reduce costs and create more efficiencies, meaning more funds are used to help meet the needs of survivors.

85%
PROGRAMS



15%
APPEAL
MANAGEMENT



UNDERSTANDING APPEAL RESULTS AND DISBURSEMENT

COST EFFECTIVE FUND RAISING

By working together, our member agencies seek to raise more funds for disaster responses at lower costs than they could do individually. Eighty-five percent of the money raised by the Humanitarian Coalition and its member agencies during joint appeals is allocated to programs. The remaining goes to appeal management expenses. Core operating costs of the Humanitarian Coalition, such as staff salaries and office expenses, are supported mainly by the annual contributions of our member agencies.

PREDICTABLE DISTRIBUTION OF FUNDS

The funds raised by the Humanitarian Coalition are allocated to its member agencies according to a pre-established formula that is designed to reflect member capacity for emergency response programming. Because member agencies know their respective share of any funds raised, they can better prepare their respective response and are therefore able to deliver life-saving assistance to those in need within days of a disaster or emergency.

PRESENTING APPEAL RESULTS

During joint appeals, member agencies agree not to undertake individual public fundraising activities for the same disaster.

By centralizing fundraising activities into one campaign we reduce the duplication of costs. However, our agencies continue to accept donations, whether from existing or new donors. As such, overall appeal results are presented by combining the donations received by the Humanitarian Coalition and those received directly by its member agencies.

This is referred to in the Annual Report as the 'Break-down of Funds Raised' at the bottom of the appeal section. The donation figures for member agencies were provided by the member agencies and are therefore not included in the Humanitarian Coalition's audited financial statements.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL POSITION

December 31, 2015, with comparative information for 2014

	2015	2014
ASSETS		
<i>Current assets</i>		
Cash	\$2,138,193	\$666,164
HST receivable	\$23,198	\$22,555
Prepaid expenses	\$1,456	\$1,652
TOTAL	\$2,162,847	\$ 690,371
LIABILITIES AND NET ASSETS		
<i>Current liabilities</i>		
Accounts payable and accrued liabilities	\$621,764	\$90,038
Deferred revenue	\$1,143,328	\$206,239
TOTAL	\$1,765,092	\$ 296,277
<i>Net assets</i>		
Unrestricted	\$188,250	\$222,050
Internally restricted	\$209,505	\$172,044
TOTAL	\$397,755	\$ 394,094
Total Liabilities and Assets	\$2,162,847	\$ 690,371

STATEMENT OF OPERATIONS

Year ended December 31, 2015, with comparative information for 2014

	2015	2014
REVENUE		
TOTAL	\$5,298,357	\$4,259,700
EXPENSES		
Program	\$4,556,875	\$3,853,689
Communication and fundraising	\$352,255	\$187,303
Wages and benefits	\$229,168	\$170,401
Operations	\$156,398	\$127,479
TOTAL	\$5,294,696	\$4,338,872
Excess of revenue (deficiency) over expenses	\$3,661	\$(79,172)

STATEMENT OF CHANGES IN NET ASSETS

Year ended December 31, 2015, with comparative information for 2014

	UNRESTRICTED	INTERNALLY RESTRICTED	2015 TOTAL	2014 TOTAL
Net assets, beginning of year	\$222,050	\$172,044	\$394,094	\$473,266
Excess of revenue (deficiency) over expenses	\$3,661	--	\$3,661	\$(79,172)
Transfer to internally restricted	(\$37,461)	\$37,461	--	--
Net assets, end of year	\$188,250	\$209,505	\$397,755	\$394,094

OUR SUPPORTERS

The work of the Humanitarian Coalition and its member agencies would not be possible without the generous support of donors. We would like to extend our deepest gratitude to all the individual donors, corporations and the Government of Canada for making our efforts possible.

While we do not have space to thank all individual donors, the following lists some of our supporters who have made a significant contribution to the Humanitarian Coalition in 2015.

Waheeda **Ali**
 Diane **Arthur**
 Rita **Assouline**
 Shane **Baker**
 James **Bertram**
 Vijaya **Chevendra**
 John **Corp**
 Christine **Cullen**
 Walter **Dedio**
 Murray **Dickson**
 Cassie **Doyle**
 Hassan **El-Ramly**
 Alexander **Ervin**
 Louise **Fernandes**
 Cynthia **Fish**
 Marion **Frank**
 Jeffrey **Fuller**
 J. Peter **Giannoccaro**
 Christine **Goldburn**
 Robert H. **Graham**

Antjie **Halim**
 Daniel **Hampson**
 Sharon **Harding**
 David **Howe**
 Joselyn **Hughes**
 Richard **Ingram**
 Heidi **Jackson**
 Ian **Jarvis**
 Mr. & Mrs. Robert **Jasper**
 Richard **Jensen**
 Tina **Ji**
 Rowly **Johnson**
 Dr. Tony **Jones**
 Paraic **Lally**
 Marianne **Larsen**
 Dr. Donald **MacGregor**
 Hung Fuen **Mak**
 Hugh **Malim**
 Beverley **Martin**
 Jamila **Mather**

Tania **Miller**
 Christina **Miller**
 Christina **Mills**
 Sheona **Mitchell-Foster**
 Paul and Arlene **Mizzi**
 Sadrudin **Mohamedali**
 Uwe **Mummenhoff**
 Dinh Nhu **Nguyen**
 John & Ann **Ogilvy**
 Dr. Charles **Pentland**
 Thomas **Perry**
 Phong **Phung**
 Alexander **Pollich**
 Robert **Rohn**
 Debbie **Rolls**
 Savanna **Scott-Leslie**
 Jean **Stahnke**
 Mary **Woloshyn**
 Estate of **Constance Joan Newton**
 Estate of **Verna Vera Donoher**

Businesses

Cogent Industrial Technologies
 PricewaterhouseCoopers LLP
 Hydro One Networks Inc.
 Export Development Canada
 Cowater International Inc.
 J.S. Cheng & Partners Inc.
 Nexen Energy

Groups

Canadian Advocacy Network
 Families In Deed Committee
 Softchoice Employees
 B.C Government and Service Employees' Union
 Ontario Teachers Federation

Foundations and charities

The J.W. McConnell Family Foundation
 Calgary Foundation
 Suncor Energy Foundation
 The Sprott Foundation
 Leslois Shaw Foundation
 Grayross Foundation held at Vancouver Foundation
 Société des missions étrangères
 Adelle & Paul Deacon Nanton at Toronto Foundation
 Fonds de bienfaisance Canada
 Centre de la solidarité internationale

THANK YOU!

We thank all our donors and partners
for their generous support.

✉ **Humanitarian Coalition**

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